Financial institutions Energy Infrastructure, mining and commodities Transport Technology and innovation Life sciences and healthcare

NORTON ROSE FULBRIGHT

Global diversity and inclusion policy

Norton Rose Fulbright

August 2018

In our global and diversity and inclusion policy we set out a number of general commitments to which all our regions have agreed.

As a firm we commit to

- Actively support diversity and inclusion and to ensure that all our people are valued and treated with dignity and respect.
- Strive continually to provide people with a working environment that is free from discrimination.
- Ensure partners, directors and managers work in partnership with their people to create and sustain an inclusive working environment where everyone's unique contribution is valued.
- Ensure that decisions affecting employment, learning and development, promotion and career development are based on an individual's ability and reflect genuine role requirements.
- Comply with relevant legislation by requiring all people to meet the minimum standards of behaviour and conduct in relation to how they treat their colleagues and other people they have contact with as part of their work with the Firm.
- Regularly review the policy and its practical application and make any updates to continue to work towards identifying and eliminating any discriminatory practices.

- Provide everyone within the firm with the appropriate information, via this policy, on diversity and inclusion in the workplace as well as to provide diversity and inclusion training for all our people.
- Make adjustments to meet the needs of people with disabilities where reasonable and practicable to do so.
- Ensure all internal publications and material reflect, in the language and images, the diversity of our people.

Our global diversity and inclusion objectives and targets include the below

- We are committed to achieving 30 per cent female representation on Excom, the global board, Mcoms, regional boards and across the partnership in 2020.
- We are committed to increasing the cultural diversity of our leadership committees across the partnership by 2020.
- We are committed to creating an environment where LGBTI colleagues can progress and develop their careers based on merit and without fear of discrimination and/or harassment.
- Our aspiration is to be a disability confident organisation. We aim to offer a workplace and a culture that allows people with disabilities to flourish.
- We will continue to focus recruitment efforts of under-represented ethnic groups and ensure there are effective talent management programmes in place to identify, develop and sponsor a diverse range of high potential talent.

NORTON ROSE FULBRIGHT

Norton Rose Fulbright

Norton Rose Fulbright is a global law firm. We provide the world's preeminent corporations and financial institutions with a full business law service. We have more than 4000 lawyers and other legal staff based in more than 50 cities across Europe, the United States, Canada, Latin America, Asia, Australia, the Middle East and Africa.

Recognized for our industry focus, we are strong across all the key industry sectors: financial institutions; energy; infrastructure, mining and commodities; transport; technology and innovation; and life sciences and healthcare. Through our global risk advisory group, we leverage our industry experience with our knowledge of legal, regulatory, compliance and governance issues to provide our clients with practical solutions to the legal and regulatory risks facing their businesses.

Wherever we are, we operate in accordance with our global business principles of quality, unity and integrity. We aim to provide the highest possible standard of legal service in each of our offices and to maintain that level of quality at every point of contact.

Norton Rose Fulbright Verein, a Swiss verein, helps coordinate the activities of Norton Rose Fulbright members but does not itself provide legal services to clients. Norton Rose Fulbright has offices in more than 50 cities worldwide, including London, Houston, New York, Toronto, Mexico City, Hong Kong, Sydney and Johannesburg. For more information, see nortonrosefulbright.com/legal-notices. The purpose of this communication is to provide information as to developments in the law. It does not contain a full analysis of the law nor does it constitute an opinion of any Norton Rose Fulbright entity on the points of law discussed. You must take specific legal advice on any particular matter which concerns you. If you require any advice or further information, please speak to your usual contact at Norton Rose Fulbright.

© Norton Rose Fulbright LLP BDD6100 EMEA 08/18 Extracts may be copied provided their source is acknowledged.