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 **NORTON ROSE FULBRIGHT**

# Disruption in the boardroom: A wolf in our midst?

Monday, June 6, 2016

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# Speakers

## Andrea Brewer

Partner

Norton Rose Fulbright Canada  
LLP  
Toronto

Andrea Brewer's practice covers all aspects of corporate and commercial law, with a special emphasis on public mergers and acquisitions and securities law.

## Heidi Reinhart

Partner

Norton Rose Fulbright  
Canada LLP  
Toronto

Heidi Reinhart's practice covers all aspects of corporate and commercial law, with an emphasis on public and private mergers and acquisitions, corporate finance, private equity financing and providing securities regulatory advice.

# Speakers



## Gordon Pridham

Chairman, NEWALTA  
Toronto

Gordon Pridham is an experienced corporate executive with more than 30 years experience in investment banking, capital markets and corporate finance



## Heather-Anne Irwin

Adjunct Professor of Finance,  
Rotman School of Management,  
University of Toronto  
Toronto

Heather-Anne is an Adjunct Professor of Finance at the Rotman School of Management. She is also the Executive Director of the Canadian Securities Institute Research Foundation.

## Zachary George

Co-Founder and  
Portfolio Manager,  
FrontFour Capital

Zachary George is a Co-founder and Portfolio Manager of FrontFour Capital, a value oriented, investment firm with more than \$500 million in assets under management.

# Topics to be addressed

- The Initial Approach by a Shareholder
  - Key motivations and considerations
- The Initial Response by a Board
  - Key motivations and considerations
- Shareholder engagement – how much is enough?
- Considerations in determining when to accept a new board member / engage on a specific shareholder mandate

## Topics to be addressed (continued)

- Legal considerations to accepting a new board member
  - Process and timing
- Discussion on boardroom “disruption”
  - Pros and Cons of the shareholder in the boardroom
- Final thoughts
- Q&A



If you have any questions regarding today's presentation or would like to discuss any of the topics that have been presented, please feel free to stay behind or leave your business card behind and we will be sure to follow-up with you.

Thank you.

# Contact

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# Resource material

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Special Situations



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