# **Our global payments practice**



## What we offer you



### A multi-disciplinary team

We offer a multi-disciplinary team comprised not just of lawyers, but also risk and compliance advisors, technology consultants and government relations professionals. This allows us to provide you with access to a broad range of subject matter experts from across our global business, ensuring that we are wellpositioned to implement commercial and tailored solutions for your business.

### **Depth of experience**

We are able to draw upon our sector insight and depth of experience advising clients across the industry, providing tailored legal advice on high-level and complex assignments. Our advice ranges from transactional and project work through to advisory matters, and our team has supported numerous clients on the development and launch of innovative new products and services, on investments in the payments sector, and on preparation for, implementation of, and compliance with new legislation.



# Knowledge and expertise across the payments ecosystem

Our team has experience across the payments ecosystem, both in private practice and in-house at financial institutions, and are trusted advisors to financial institutions, government and regulatory authorities, private equity firms and other institutional investors, and technology companies, both start-ups and established market leaders. This gives us a unique understanding of the specific challenges and opportunities presented in each.



### Global capabilities for a global industry

With access to more than 3,700 lawyers across offices in more than 50 cities worldwide, we are well-placed to help clients wherever they conduct business, offering extensive experience and knowledge of regional and international payments regulations and laws.

# **Our global payments practice**

Continually increasing payment volumes, the advent of new payment technologies and infrastructure, and continued change in consumer spending habits has seen the payments ecosystem grow exponentially in recent years. This has fuelled a raft of new providers, increased mergers and acquisitions activity, and expanded payments-related regulation globally.

Our global payments practice helps our clients navigate opportunities and challenges in the sector, offering you a multi-disciplinary team of subject matter experts with a wealth of experience across practices, industry players, and international markets.



### **Cross-practice expertise**

# Supporting your business

#### Investment in the payments industry

Dealmaking in the global payments sector hit a new high in 2019, with increased M&A activity driven by a rapid growth in transformation. This trend sees no signs of slowing next year.

We help our clients with buy-outs, capital raising, mergers and acquisitions, joint ventures, and other strategic investment activity, on both an international and domestic basis.

#### Innovative product development

The payments industry is constantly evolving, resulting in the continued assessment, development and deployment of new ways to make, receive, monitor and support payments.

We have advised numerous clients on the design, development and launch of innovative new products and services, including the drafting and negotiation of documentation, advice on intellectual property issues, and compliance with key regulations.

#### Reacting to and complying with increased regulation

#### Regulation is reshaping the payments landscape, and the past year has seen key legislative change, bringing challenges and opportunities for the industry.

Our team advises on the full spectrum of payments law and regulation including regulation relating to payment services, electronic money regulation, cryptocurrency, and payment accounts and payment systems. We can advise you on the preparation for, implementation of, and compliance with new legislation, so your organisation is well positioned in times of regulatory change.

# Privacy and data protection

#### As cyber-attacks and data breaches rise globally, regulators are bringing in new legislation, increasing the compliance burden for payment services providers in relation to their use of customer data.

We are experienced in the full range of data protection and e-privacy issues arising in the payments space, and advise on large scale compliance programmes and cross-border privacy solutions, as well as the management of and response to complex cybersecurity incidents and major data breaches.

#### Outsourcing of payment technology

#### As the payments landscape continues to evolve, businesses worldwide are reviewing how they source and manage payments, with many making the move towards outsourcing to save time and resource.

Our team has the expertise and industry knowledge to assist both customers and vendors in all aspects of the outsourcing process, including preparing requests for proposal, structuring, drafting and negotiating sourcing agreements, and managing the vendorcustomer relationship throughout the process.



# Contacts

#### Africa



Steve Chemaly Partner, Johannesburg Tel +27 11 685 8896 steve.chemaly@nortonrosefulbright.com

#### Asia



Etelka Bogardi Partner, Hong Kong Tel +852 3405 2578 etelka.boaardi@nortonrosefulbriaht.com

Albert Weatherill

Salvatore lannitti

Tel +39 02 86359 429

alvatore.iannittil@nortonros

Partner, Milan

Senior Associate, London

albert.weatherill@nortonrosefulbright.com

efulbriaht.com

Tel +44 20 7444 5583

#### Australia



Peter Mulligan Partner, Sydney Tel +61 2 9330 8562 peter.mulligan@nortonrosefulbright.com

#### Canada



Mark Convery Partner, Toronto Tel +1 416 216 4803 mark.convery@nortonrosefulbright.com

#### Europe



Victoria Birch Partner, London Tel +44 20 7444 2124 victoria.birch@nortonrosefulbright.com



Frank Henkel Partner, Munich Tel +49 89 212148 456 frank.henkel@nortonrosefulbright.com



Alexander Tsakoev Partner, Moscow Tel +7 499 924 5112 alexander.tsakoev@nortonrosefulbright.com

#### **United States**



Kathy Scott Senior counsel, New York Tel +1 212 318 3084 kathleen.scott@nortonrosefulbright.com

### NORTON ROSE FULBRIGHT

Norton Rose Fulbright is a global law firm. We provide the world's preeminent corporations and financial institutions with a full business law service. We have more than 3700 lawyers and other legal staff based in more than 50 cities across Europe, the United States, Canada, Latin America, Asia, Australia, the Middle East and Africa.

#### Law around the world

nortonrosefulbright.com



Christian Dargham Partner, Paris Tel +33 1 56 59 52 92 christian.dargham@nortonrosefulbright.com



Floortje Nagelkerke Partner, Amsterdam Tel +31 20 462 9426 floortje.nagelkerke@nortonrosefulbright.com

Norton Rose Fulbright Verein, a Swiss verein, helps coordinate the activities of Norton Rose Fulbright members but does not itself provide legal services to clients. Norton Rose Fulbright has offices in more than 50 cities worldwide, including London, Houston, New York, Toronto, Mexico City, Hong Kong, Sydney and Johannesburg. For more information, see nortonrosefulbright.com/legal-notices. The purpose of this communication is to provide information as to developments in the law. It does not contain a full analysis of the law nor does it constitute an opinion of any Norton Rose Fulbright entity on the points of law discussed. You must take specific legal advice on any particular matter which concerns you. If you require any advice or further information, please speak to your usual contact at Norton Rose Fulbright.

© Norton Rose Fulbright EMEA. Extracts may be copied provided their source is acknowledged. EMEA22381 – 03/20