

Making your mark and protecting your brand online in Canada

Part 2 - Mitigating branding risks in the era of social media and eCommerce

Not for distribution

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Agenda

- Welcome and introductions
- Branding and social media firestorms
- Online marketing and advertising challenges
- · Guarding against online fraud
- Data privacy and cyberattacks
- Closing remarks
- Breakout sessions



Branding and social media firestorms 217

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What is a social media firestorm?

Word of mouth phenomemon in the social media context

- Specific target (person, organization or brand)
- Some kind of a perceived failure
- Vast and abnormal number of criticizing and aggressive comments
- Intention to scrutinize, criticize and discuss a failure

Risks

- Claims filed by consumers
- Financial impact
- Reputational harm
- #Boycott_
- Talent retention/recruitment and training



Practical guidelines/Best practices

- Monitor, monitor spot emerging issues
- Policies and crisis plan
- Involve legal counsel and your business teams
- Speak as one voice timely response and accurate information
- Consider both the legal and public relations implications of organizational decisions
- Legal privilege
- Board oversight
- Reputation restoration





New world, old law

Centrally controlled marketing Viral marketing Widespread use of Limited use of trademarks trademark Consumer interaction Marketing team driven driven Shifting, digitally powered marketing Consistent marketing media media



Set the right conditions

- Your trademark portfolio should be digital-ready for online use
 - Booking.com
 - #yourbrand and @yourcompany
- Educate your team, and your audience for decentralized marketing
 - Brand appearance conventions: lululemon
 - Clear guidelines and advice for staff, marketing, influencers, and fans



Clear the field

Think <u>nationally</u>: trademarks, business operations

Think
internationally:
unified platforms,
domains



Build the team

Marketing

- Image
- Message
- Platform
- Audience

Counsel

- Register
- Ensure consistency

Consumers and fans

- Educate
- Engage
- Empower



Guarding against online fraud

Karen MacDonald Partner, Lawyer, Trademark and Patent Agent, Vancouver



Opportunistic counterfeiting for the times

- PPE
 - N95 Masks, face shields
- Cleaning products
- COVID-19 tests
- Fake medicine
 - Chloroquine, hydroxychloroquine
- "Virus Shutout Lanyards"
 - Containing chloride dioxide (toxic pesticide)
- Arriving by
 - International mail
 - Express consignment cargo





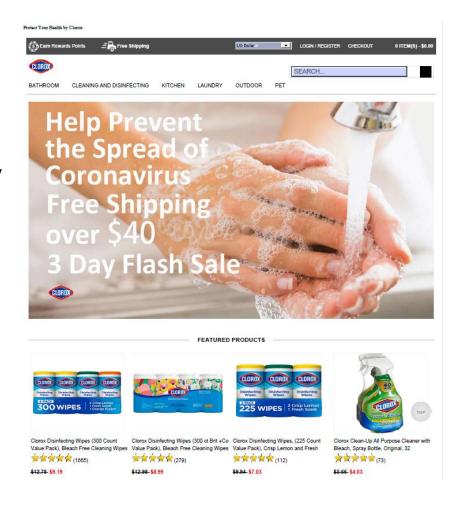






Fake websites

- Made to look real
- Payment processing without product delivery
- Price gouging / discounting
- Real life example
 - usa.cloroxer.com
 - ny.cloroxer.com
 - ua.disinfe.com
 - la.disinfecs.com





Protecting your brand

Be proactive

- Register your trademarks with CIPO
- Monitor
- File Request for Assistance (CBSA); Trademark Recordal (CBP)
- Customer tips and hotline

Enforce

- Collect evidence
- Remove content
- Target payment processing
- Remove social media advertising
- Litigation: strong tools and civil remedies
- Canadian Anti-Fraud Centre: www.antifraudcentre-centreantifraude.ca



Don't be fooled

- Check
 - Links, domain name, URL
 - Spelling errors
 - Product alignment
 - Pricing
 - Contact information
 - Terms of service
- Contact brand owner



If in doubt, don't risk it!



Data privacy and cyberattacks John Cassell Partner, Calgary

Current trends

Pandemic-related vulnerabilities

- · Virus-related phishing scams/social engineering
- Targeted attacks on the health and life sciences sector and others
- Teleworking mistakes due to the rapidity of the transition have created new vulnerabilities

Ransomware and disruptive malware attacks

- Ransomware combined with exfiltration; strains and modules evolving
- Growing in prevalence, with the malware attacks often aimed at causing operational disruption in key industry sectors – more targeted "big game hunting" than previously
- Malware-as-a-service

A more activist / aggressive approach from regulators and customers

 Highlights the importance of protecting the bank by safeguarding legal privilege over key documents to the extent possible



Cybersecurity: An ounce of prevention

The biggest mistake many organizations make is figuring out how to respond to a cyberattack or data breach after it has already occurred – facing a cyberattack is not a question of "if" but "when".

Preventive measures and safeguards

- Administrative: mapping critical information assets; information security, confidentiality and privacy policies; employee training and testing (continuous), business continuity/disaster response plans
- Technological: regularly update antivirus and malware definitions, implement software security patches, intrusion prevention and detection; change all administrator default passwords; encryption

Develop, implement and test an incident response plan/playbook in advance of an incident occurring.

- Early recognition of incident and speed of initial response
- Identification of Incident Response
 Team and role clarity
- Protocols regarding internal and external communications



Privilege Issues in Cyberattacks

- Claims of legal privilege over reports produced by digital forensics firms, either in prevention of or in response to cyberattacks, are increasingly (and at times successfully) under attack
- Ensure counsel brought in before any 3rd party substantively engaged (even if alerting comes from 3rd party)
- Update the terms of existing IT service provider engagement in the event of a breach
- Where a breach affects your organization across multiple jurisdictions, make sure you understand or receive advice on the laws of privilege in those jurisdictions



Communications

- Establish protocols on:
 - Internal communications for Incident Response Team (IRT) (only factual comms, mark documents and emails as privileged and confidential, copy lawyers)
 - Internal communications for employees outside IRT
 - External communications (limit to need to know basis; no comms without lawyers)
 - Evidence preservation/legal hold
 - Escalation
- Limit written communications to the extent possible
- Keep all communications factual and free from speculation and avoid criticism
- Treat all documents you create as statements that you may need to defend or explain in court irrespective of the privilege position
- Move from mass communication to mindful / smart communication protect the company and yourself
- Guard against communication leaks outside IRT





Learn more

- Breakout sessions now
 - Technical support available by emailing <u>rsvp.canada@enortonrosefulbright.com</u>
- Join us again
 - October 29, 2020 | Part three | Effective registration and branding strategies for 2020



Moderator



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